

# Local Labor Market Restructuring in the Shale Boom

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**Abstract.** Innovations in hydraulic fracturing have led to oil and gas booms in various shale plays across the U.S. The economic impact of shale development has been estimated previously with varying results. The results are often used to justify supporting the industry. Thus, a precise estimate of the economic impact to communities is important. A county level analysis of the lower 48 states from 2001-2011 provides an estimate of the local economic impact as well as the labor market restructuring occurring due to the recent shale boom and can provide insight into the mechanisms behind the “natural resource curse.” Results suggest that the impact of shale development on employment is modest, with the impact on earnings growth approximately double that of the impact on employment, though the growth effects seem to wane over time. The employment multiplier from oil and gas development is estimated to be approximately 1.3.

## 1. Introduction

A “natural resource curse” has been well documented not only across countries (Sachs and Warner, 1995, 1997, 1999), but also across counties in the U.S. (Kilkenny and Partridge, 2009; James and Aadland, 2011). The literature suggests that institutions are critically important to avoiding the resource curse for countries, but this may apply less to developed countries like the U.S. Instead, previous research suggests that industry diversity and reliance on natural resources leaves these areas more unstable in part because of volatile commodity prices. Natural resource economies seem to be more affected by the boom and bust nature of the economy.

Further examination of the nature of natural resource booms, especially those occurring in new locales, may provide additional insight into the natural resource curse and the nature of local adjustments to economic shocks. Though employment outcomes may be modest from this highly capital-intensive industry, there may be a significant restructuring of local labor markets in terms of the employment and earnings in other sectors due to

displacement and crowding out effects (Corden, 1984). Economic Modeling Specialists Intl. (EMSI) data provides detailed information on employment and earnings by industry at the county level to examine this.

The next natural resource boom has already begun in various counties across the U.S. Innovations in hydraulic fracturing methods along with rising oil and gas prices led to natural gas and oil booms in various shale plays beginning around 2005. Various impact studies applying an input-output methodology have tended to estimate large employment gains. However, these initial estimates may be overstated. An analysis of counties from the lower 48 states can provide a broader look at the economic impact of the shale boom on local areas across the U.S. A new variant of the difference-in-difference methodology inspired by Greenstone et al. (2010) allows us to use this larger sample by incorporating better controls for previous differences in trends between boom counties and non-boom counties. This is the key to achieving a better counterfactual to determine the difference between what actually

occurred and what would have happened to these boom counties had there been no boom. Thus, we can better measure the true impact of shale development at the county level and any labor market restructuring.

This paper proceeds by reviewing the current shale oil and gas boom and the literature regarding the economic impact of natural resource booms and busts. A review of the impacts and methodologies used to analyze previous resource booms and other local demand shocks provides valuable insight that guides the choice of data, controls, and empirical strategies.

## 2. The Shale Oil and Gas Boom

Oil and gas shale booms began around 2005 in various shale plays across the U.S., most notably in North Dakota, Texas, Louisiana, Arkansas, Oklahoma, Pennsylvania, and, more recently, Ohio. Previously uneconomical shale plays have become economical for drilling, bringing oil and gas development to new areas such as the Marcellus shale region in Pennsylvania. Figure 1 from the U.S. Energy Information Administration (EIA) shows the various locations of shale plays and basins across the U.S.

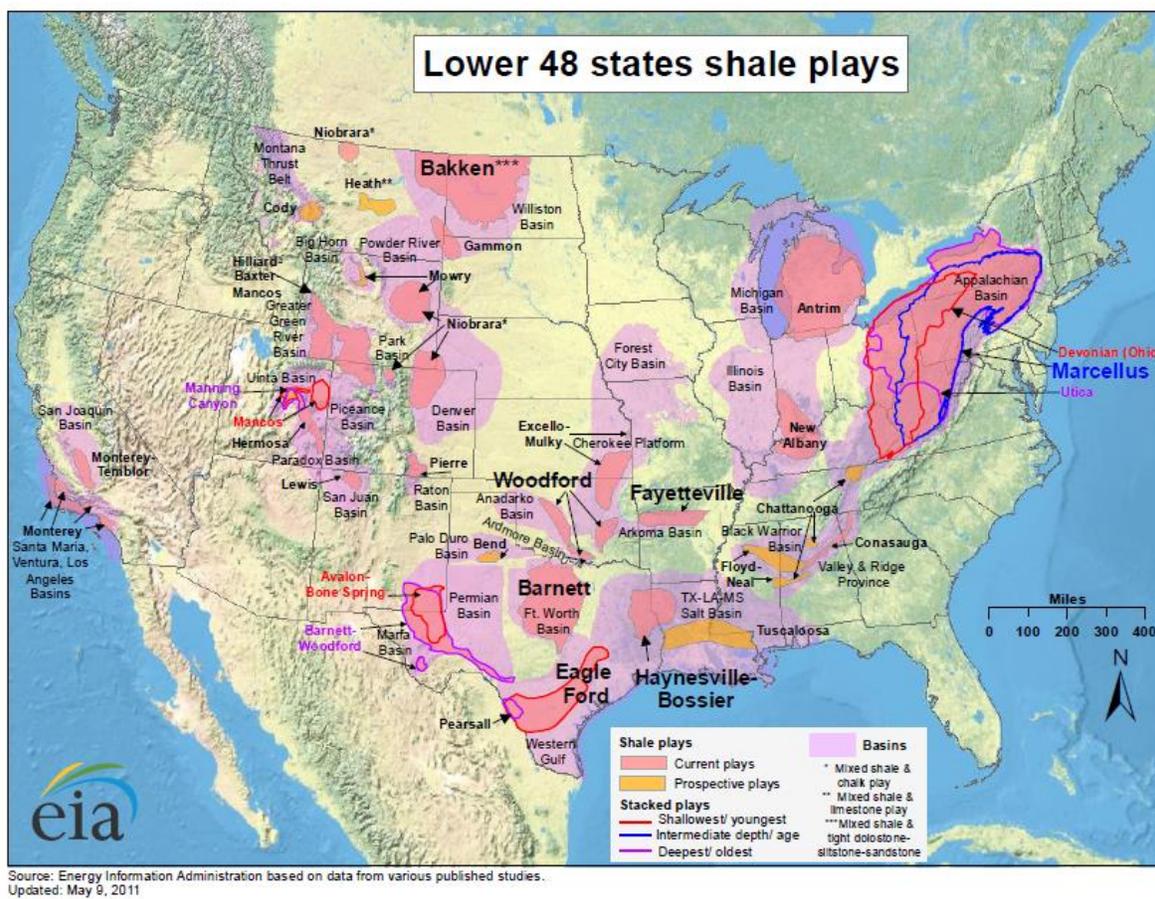


Figure 1. Shale Plays Across the U.S.

Input-output studies have estimated the potential economic impact of the shale boom on various states including Pennsylvania, Ohio, and Arkansas (Considine et al., 2011; Kleinhenz and Associates, 2011; Center for Business and Economic Research, 2008). A regional analysis of Colorado, Texas, and Wyoming by Weber (2012) using a difference-in-difference methodology suggests these estimates may be overstated. He finds that \$1 million in gas

production results in 2.35 jobs within the county. On average this amounted to about 223 total jobs created (about 1.5% of total employment). No such study has been performed to examine the local impact of shale development across the U.S. Thus, we examine the shale boom's impact on employment and earnings at the county level across the U.S.

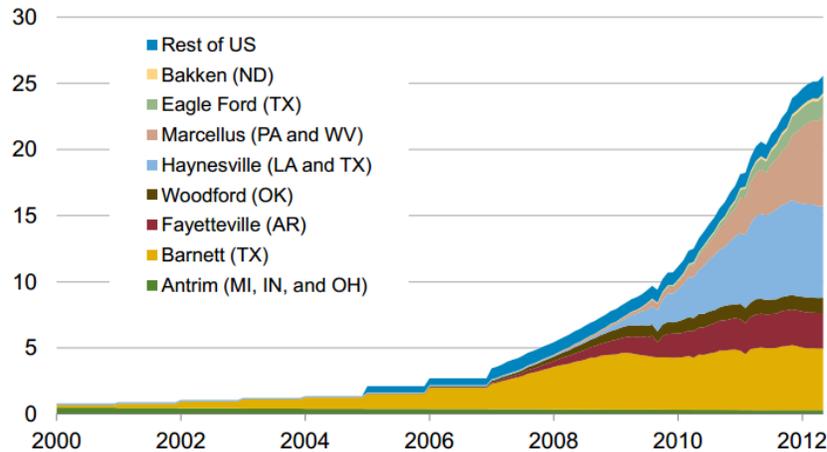
The EIA (2011) estimates that there is nearly 750 trillion cubic feet of undeveloped oil and gas

resources in shale plays across the U.S. The largest shale gas plays in terms of recoverable gas are the Marcellus, Haynesville, and Barnett. The largest shale oil plays are the Monterey, Bakken, and Eagle Ford. The oil and gas boom in these shale plays and

others is evident in the oil and gas production data. Figure 2 shows the dramatic increase in shale oil (also called tight oil) and shale gas production starting around 2005.

### U.S. shale gas production comprised over 30 percent of total U.S. dry production, in 2011

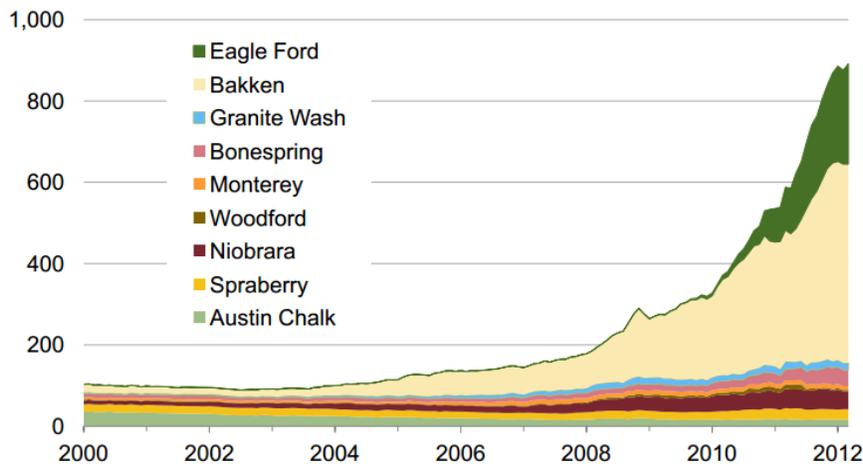
shale gas production (dry)  
billion cubic feet per day



Sources: Lippman Consulting, Inc. gross withdrawal estimates as of May 2012 and converted to dry production estimates with EIA-calculated average gross-to-dry shrinkage factors by state and/or shale play.

### Tight oil production for selected plays in March 2012 approaches 900,000 barrels per day

thousand barrels of oil per day



Source: HPDI, Texas RRC, North Dakota department of mineral resources, and EIA, through March, 2012.

**Figure 2.** Shale Gas and Oil Production.

Source: U.S. EIA (June, 2012).

Employment growth in oil and gas extraction industries has accompanied the boom in production and in many cases immediately preceded the boom in production during the construction and drilling period. Figure 3 below shows oil and gas employment growth in various shale boom states benchmarked at 2004. Ohio's shale gas boom began after 2011 and thus provides a good counterfactual. The temporary decrease in employment in 2008 reflects the drop in oil and gas prices during that time. Both natural gas and oil prices are expected to rise in the future, which means the shale boom in the U.S. has most likely just begun, though it will continue to be closely linked to prices.

With significant oil resources (as opposed to natural gas), North Dakota has experienced the most dramatic increase and is shown on a separate chart (Figure 4). Oil and gas employment in North Dakota has shot up from about 1,800 in 2004 to about 11,700 in 2011 (U.S. BLS). Although shale development will likely be more modest in other states (and even in North Dakota its employment share is still only about 3%), shale oil and gas is expected to continue to be the main impetus behind U.S. oil and gas production. Accurately estimating the impacts of the shale boom to date will provide evidence of what to expect in the future.

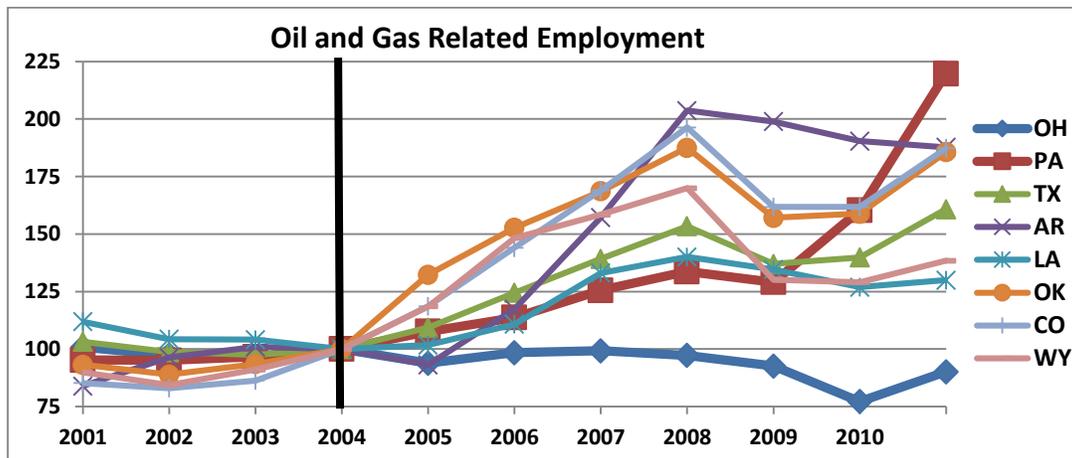


Figure 3. Oil and Gas Employment Growth<sup>1</sup>.  
Source: U.S. BLS Quarterly Census of Employment and Wages.

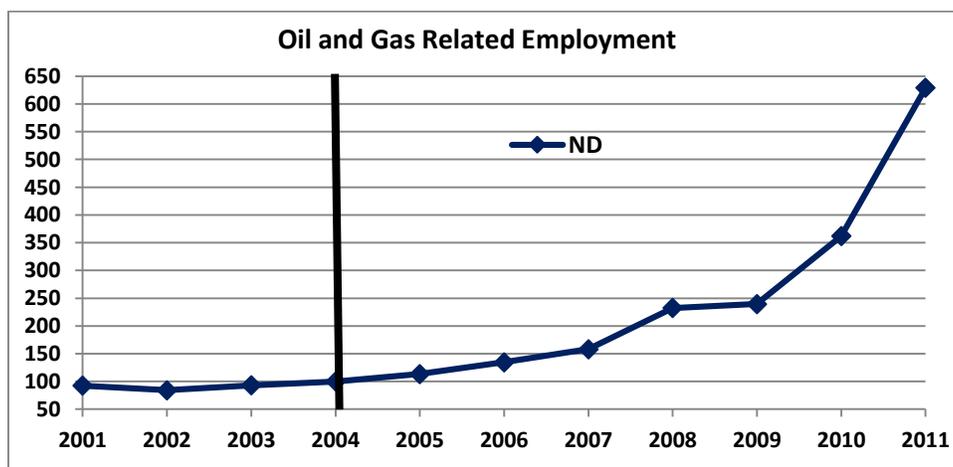


Figure 4. North Dakota Oil and Gas Employment Growth.  
Source: U.S. BLS Quarterly Census of Employment and Wages.

<sup>1</sup> U.S. BLS Quarterly Census of Employment and Wages. The figures include: Oil and gas extraction (21111), Drilling Oil and Gas Wells (213111), Support Activities for Oil and Gas Operations (213112), Geophysical Surveying and Mapping Services (541360), Nonresidential Site Preparation Contractors (238912), Oil and Gas Field Machinery and Equipment Manufacturing (333132), Pipeline Transportation of Natural Gas (486210), and Oil and Gas Pipeline Construction (237120).

### 3. Local Demand Shocks

Previous literature provides evidence as to how regional labor markets respond to demand shocks in terms of wages, employment, and migration. Wages and housing prices adjust more in booms than in busts and are more flexible in a transitory shock than a permanent one (Blanchard and Katz, 1992; Topel, 1986). Thus, in a bust most of the adjustment occurs through labor mobility responding to unemployment, as evidenced by Black et al. (2005). We expect the shale boom to increase wages and earnings in communities, which may crowd out those firms that rely on low wages. The California gold rush in the 1840s caused a sharp increase in real wages which abruptly declined with massive immigration, but left wages in California permanently higher (Margo, 1997). With sticky wages, a local economy must resort to reducing employment to handle a negative demand shock such as a commodity price drop.

Blanchard and Katz (1992) examine the impact of various types of shocks, one of which is characterized as a natural resource shock. They find that after a shock states eventually return to the same growth rate but on a different path. Regardless of the sector, previous research on local demand shocks seems to indicate that the long run impacts are somewhat negligible whether the shock is positive or negative. Research on military base closings finds the economic impacts are modest and in some cases even positive (Dardia et al., 1996; Hooker and Knetter, 1999; Poppert and Herzog, 2003). Construction of the Trans-Alaska Pipeline in the 1970s had significant effects on employment and wages in the short run, which varied by industry, but no significant long-run impact (Carrington, 1996). Previous research finds that on average large plant openings increase earnings and property values in winning bid counties, suggesting that offering financial incentives may be reasonable in some cases; however, the effects can be negative in a significant portion of cases as the impacts are often overestimated (Greenstone and Moretti, 2004; Edmiston, 2004).

The impact of a shock can also vary by sector. Moretti (2010) examines the impact over time of a change in employment in the traded goods sector (manufacturing) on the nontradable sector and other parts of the tradable sector for cities in the U.S. during 1980, 1990, and 2000. He finds that for each additional job created in the manufacturing sector, 1.6 jobs were created in the nontradable sector, and

there were no significant effects on employment in other parts of the tradable sector. The effect of an increase in unskilled tradable labor had the largest impact on other unskilled labor in the nontradable goods sector (multiplier of 3.34), thus shifting the skill composition of the workforce toward unskilled labor. This shift toward unskilled labor can have long-term implications. Moretti's (2010) work and other research on previous booms highlight the importance of examining the impact of a natural resource boom on other sectors in addition to total employment and earnings.

### 4. Natural Resource Booms

This is not the first resource boom the U.S. has experienced. There is a long history of natural resource booms and research devoted to the impact they have on regions. There seem to be more examples of underperforming than overperforming energy economies. A better understanding of the local economic response to a natural resource boom may shed light on why evidence of a "resource curse" has been found across nearly all levels of geography. It should be noted that Michaels (2011) finds that resource-based specialization is mostly beneficial to counties in the southern U.S. (mainly Texas, Louisiana, Oklahoma, and Kansas), though much of the advantage erodes over time. However, the main advantage these counties received was from an early shift away from, or crowding out of, agriculture, which would not apply to counties today. This explains why research focused on more recent impacts of natural resource extraction finds evidence of negative impacts similar to the cross-country studies. Additionally, there may be crowding out in industries other than agriculture which may hinder, rather than help, growth.

Empirical evidence from Sachs and Warner (1995, 1997, 1999, 2001) and others showing that the typical country is actually hindered by resource abundance may appear to be surprising at first. Resource-rich areas have higher levels of natural capital with a comparative advantage in producing and exporting natural resources. The export base hypothesis asserts that a region's growth is determined by demand for its exports (assuming perfectly elastic inputs). Input-output models and export base theory have provided a framework to estimate the impacts of natural resources on economic development. However, input-output methods tend to overestimate the regional economic effects stemming from

shocks (Krikelas, 1992; Kraybill and Dorfman, 1992; Leven, 2000; Kilkeny and Partridge, 2009; Poppert and Herzog, 2003; Weinstein and Partridge, 2011). Input-output models also tend to estimate the direct economic impact on employment, wages, and migration but miss some of the displacement effects, indirect effects, spillovers, and other labor market restructuring that can occur in a resource boom.

The adverse effect of natural resource booms on other sectors of the economy has been termed "Dutch Disease", coined after natural gas discoveries in the Netherlands negatively impacted the manufacturing sector in the 1960s (Corden, 1984). A booming-sector model applied to a petroleum sector boom in Norway in the 1970s similarly shows there were negative effects on the manufacturing sector (Brunstad and Dyrstad, 1997). By separating industry sectors into natural resources, manufacturing, and services, Kraybill and Dorfman (1992) are able to compare the differential effect of these sectors in Georgia over time. They find a shock to the natural resources sector initially has a negative effect on the manufacturing and services sectors, though that effect lessens over time and eventually becomes slightly positive (i.e., crowding out effects akin to Dutch Disease). Examining the coal boom in the 1970s (and the subsequent coal bust in the 1980s) Black et al. (2005) and Gunton (2003) find little evidence of negative spillovers, suggesting the coal industry isn't crowding out other industries. However, they find the positive spillover during the boom was smaller than many expected. Additionally, the employment effects were larger during the bust than during the boom, with less than 2 jobs created for every 10 coal jobs created during the boom but 3.5 jobs lost for every 10 coal jobs lost during the bust (Black et al., 2005). Kraybill and Dorfman (1992) also find that although the natural resource sector's multiplier is initially positive, its long run cumulative multiplier is negative, and, compared to the other two sectors, a shock in the natural resources sector causes more instability and takes longer to work through the economy.

Reasons for the poor performance of resource-abundant countries have generally been focused on their institutions. The discovery of natural resources can lead to conflict, corruption, and dysfunctional governments that tend to live beyond their means (Mehlum et al., 2006; Rodriguez and Sachs, 1999). However, theories that focus on institutions apply less to developed countries such as the U.S., especially when comparing regions within the U.S., and yet the resource curse persists across U.S. states

(Papyrakis and Gerlagh, 2007) and counties (Kilkenny and Partridge, 2009; James and Aadland, 2011). Instead, natural resources within U.S. counties may affect growth through mechanisms other than local institutions. For example, regions that are more dependent on natural resources, or any single sector, will in turn have less diverse economies which are more volatile and vulnerable to economic shocks and downturns due to price drops hindering growth (Hammond and Thompson, 2004; Gunton, 2003; Randall and Ironside, 1996; Izraeli and Murphy, 2003). The increased risk and employment instability associated with a less diverse industry structure reduce welfare unless residents are appropriately compensated.

Policymakers often center their attention on a specific industry in order to obtain the benefits of agglomeration. The geographic clustering of firms in the same industry, as with the oil and gas extraction industry, is referred to as an industry cluster or agglomeration. The clustering of these firms reduces production costs, further encouraging firms to locate within the cluster or to agglomerate. Previous literature finds efficiency gains in industry clusters due to agglomeration economies, such as input sharing, knowledge spillovers, and labor pooling, lowering the degree of mismatch and offering more stable employment. Ellison and Glaeser (1999) attribute nearly one-fifth of the observed industry agglomeration to natural advantages. Although Rosenthal and Strange (2001) find that natural resources affect agglomeration at the state level (but not lower levels of geography), natural resources used for energy are found to have no significant agglomeration effects. This implies that energy-related natural resource industries locate in an area only to be close to the natural resource input and not due to other agglomeration economies which would benefit an area.

Recent studies have found a negative relationship between export-sector employment and growth (Lego et al., 2000; Harris et al., 1999; Leichenko, 2000). Modern regional economic theories instead suggest that net importing with capital accumulation can lead to economic development. Higher human capital levels have been shown to increase innovation, productivity, and economic growth at every level of geography (Benhabib and Spiegel, 1994; Simon, 1998; Glaeser et al., 1995). Gylfason (2001) finds that as the natural resource sector expands and provides relatively high-wage low-skill jobs, the returns to education decline, causing educational attainment to decline and human capital levels to drop. Walker (2013) finds that coal abundance

is associated with lower educational attainment. Mauro and Spilimbergo (1999) and Black et al. (2005) find that during a negative demand shock such as an energy bust, highly skilled workers are more likely to leave while low skilled workers are more likely to stay and become unemployed, further reducing the skill level in the area. Gylfason (2001) also finds that public expenditure on education relative to the national income declines as the natural resource sector expands. In addition to overlooking human capital investment, governments may also overlook other types of capital that lead to community development such as local amenities, especially natural amenities. The Solow-Hartwick rule states that it is imperative to replace the permanent loss of physical capital from natural resource extraction with investment in other forms of capital such as public capital or human capital. Van der Ploeg (2011) and van der Ploeg and Venables (2012) emphasize the importance of using some portion of earnings from resource extraction to help local economies overcome the volatility by investing in building other assets for other economic activities. Narrowly focusing on expanding the export base while ignoring other sectors and ignoring other factors that lead to economic development can leave an economy with anemic growth.

## 5. Data

To measure the impact of the shale boom, it is important for the data to create a counterfactual. Counties in states that are completely unaffected by the shale oil and gas boom may have the best potential to provide a counterfactual of what would have happened in these shale boom counties had there been no shale boom at all in their state. Thus, the total sample includes 3,060 counties from the lower 48 states. This larger sample necessitates that important differences between boom counties and non-boom counties are accounted for through various controls such as population and education levels from the U.S. Census Bureau. Various industry controls given by the U.S. BLS (SAE Table D1) are also important.

In order to better estimate the impact of the shale boom and the multiplier associated with an additional oil and gas worker, the change in oil and gas employment is used to measure whether a county is a shale boom county and the extent of the boom. This ensures that counties experiencing new development are counted, which would be missed using measures of the initial percent of earnings derived

from energy extraction as used by Black et al. (2005) and Marchand (2012). It also ensures that the initial benefits of the construction and drilling period and the subsequent tapering off in oil and gas employment once the well is capped are included in the measure of the impact of shale development, which would be missed by using oil and gas production used by Weber (2012). Oil and gas companies may also switch between oil, natural gas, and wet gas depending on prices. Measuring the boom with employment will better reflect this option.

U.S. Economic Modeling Specialists Intl. (EMSI) provides a uniquely detailed data set with information on annual covered employment and earnings at the 4 digit industry level by county. Direct oil and gas employment is measured as the sum of industry codes 2111 (oil and gas extraction) and 2131 (support activities for mining). This level of detail in industry employment and earnings also allows us to measure the impact on various sectors of the economy, namely the nontraded and traded sectors.

A boom county is defined as any county in a shale booming state (defined by state oil and gas production and employment) that experiences at least a 10% increase in oil and gas employment growth and at least 20 additional oil and gas workers during the boom period.<sup>2</sup> The boom period is defined for each state using oil and gas production and employment data (see Appendix Table A1). Figure 5 shows the counties identified as shale boom counties.

Boom counties and non-boom counties are not statistically different in many categories such as initial levels of population, employment, earnings, and percent college educated (Appendix Table A2). However, boom counties look very different from non-boom counties in terms of measures of their economic growth before and during the boom (Figures 6 and 7). The difference in trends before the boom period highlights the need to use a model that can appropriately account for this. Figures 6 and 7 do indicate at least initially that boom counties do experience an economic benefit in terms of employment and earnings growth.

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<sup>2</sup> This threshold best identifies shale boom counties in both new growth areas and established oil and gas counties, although similar results occur with different thresholds for defining a boom county and boom period.

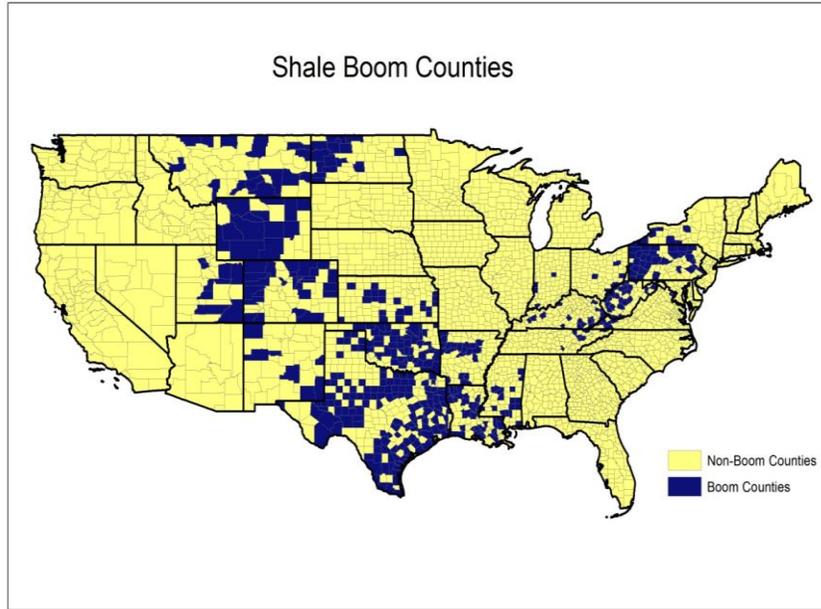


Figure 5. Shale Boom Treatment Counties.

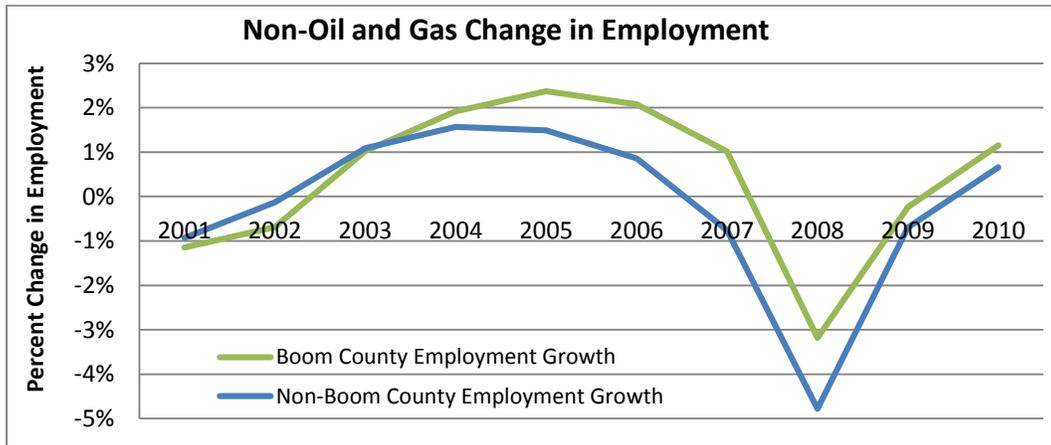


Figure 6. Employment Comparison.

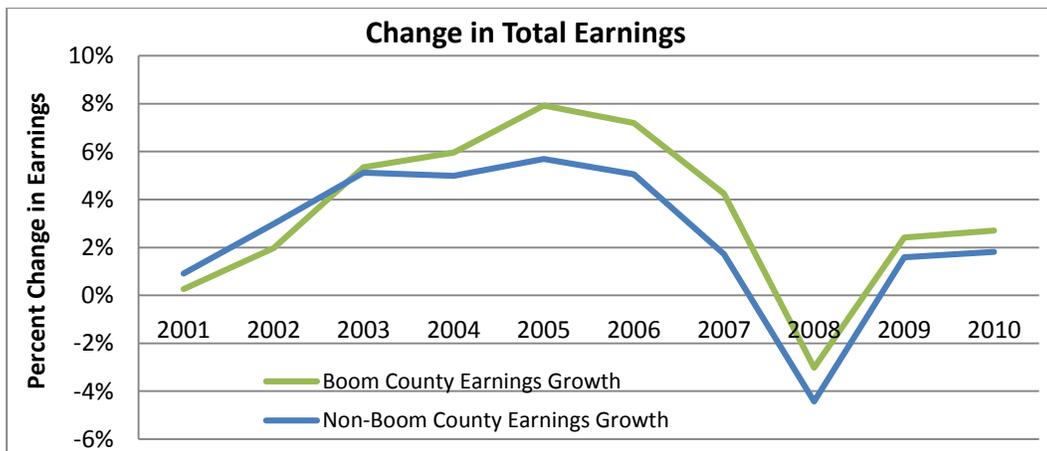


Figure 7. Earnings Comparison.

## 6. Methodology

The endowment of a natural resource is essentially a treatment effect for certain counties. Innovations in hydraulic fracturing have made shale booms suddenly possible in counties that happen to find themselves located atop shale plays. To discover the impact of a shale gas boom on the local labor market, a counterfactual (or control group) must be developed to estimate how shale boom counties would have done had there been no drilling and no shale boom. Various difference-in-difference methodologies have been used to estimate the impact of a local shock or some treatment effect. The standard difference-in-difference methodology is given by equation 1, where  $Y_{it}$  is some outcome (change in logged employment or earnings) of county  $i$  during period  $t$  (similar to Black et al., 2005, and Marchand, 2012). The parameter  $\beta_1$  controls for the difference between the treatment and control groups. State fixed effects ( $S_i$ ) control for various factors that impact employment and earnings growth. The parameter  $\beta_2$  controls for the difference between the effects of the boom period compared to the pre-boom period. The parameter of interest  $\beta_3$  measures the impact of shale development on employment or earnings growth.

$$Y_{it} = \beta_0 + \beta_1(\text{Boom County})_i + \beta_2(\text{Boom Period})_t + \beta_3(\text{Boom County} \times \text{Boom Period})_{it} + S_i + \varepsilon_{it} \quad (1)$$

Although equation 1 controls for any effects associated with the boom period, it fails to control for economic trends affecting these counties before the boom began. By extending the methodology used by Greenstone et al. (2010), we can create a more flexible model that allows counties to differ from national economic trends. The trend, as in Greenstone et al. (2010) is a simple time trend. This trend variable allows us to not only control for economic trends leading up to the boom, but also to measure how the impact of shale development on growth changes over time ( $\beta_7$ ) in addition to the initial impact ( $\beta_6$ ).

$$Y_{it} = \beta_0 + \beta_1(\text{Boom County})_i + \beta_2\text{Trend}_t + \beta_3(\text{Trend} \times \text{Boom County})_{it} + \beta_4(\text{Boom Period})_t + \beta_5(\text{Trend} \times \text{Boom Period})_t + \beta_6(\text{Boom County} \times \text{Boom Period})_{it} + \beta_7(\text{Trend} \times \text{Boom County} \times \text{Boom Period})_{it} + S_i + \varepsilon_{it} \quad (2)$$

Simply using a binary variable (*Boom County*) to indicate whether a county is a boom county fails to measure the full extent of the boom. Equations 3 and 4 incorporate the  $\Delta \ln(\text{oil and gas employment})$  into equations 1 and 2 to estimate the multiplier associated with an increase in oil and gas employment. The dependent variable in this case is  $\Delta \ln(\text{non-oil and gas employment})$ , similar to Marchand (2012).

$$Y_{it} = \beta_0 + \beta_1(\text{Boom County})_i + \beta_2(\text{Boom Period})_t + \beta_3(\Delta \ln \text{ gas employment}) + \beta_4(\text{Boom Co.} \times \text{Boom Period} \times \Delta \ln \text{ gas empl.})_{it} + S_i + \varepsilon_{it} \quad (3)$$

Equation 4 accounts for the economic trends that are occurring during this time period and can be used to estimate how the multiplier is changing over time. Both equations 3 and 4 are also used to estimate the impact on earnings.

$$Y_{it} = \beta_0 + \beta_1(\text{Boom County})_i + \beta_2\text{Trend}_t + \beta_3(\text{Trend} \times \text{Boom County})_{it} + \beta_4(\text{Boom Period})_t + \beta_5(\text{Trend} \times \text{Boom Period})_t + \beta_6(\Delta \ln \text{ gas employment}) + \beta_7(\text{Boom Co.} \times \text{Boom Period} \times \Delta \ln \text{ gas empl.})_{it} + \beta_8(\text{Trend} \times \text{Boom County} \times \text{Boom Period} \times \Delta \ln \text{ gas employment})_{it} + S_i + \varepsilon_{it} \quad (4)$$

Examining the impact of a shale boom on employment and earnings may cover up some sectoral variations. Thus, these equations are also used to estimate the impact on employment and earnings in specific sectors of the economy. The local economy is separated into the traded goods sector, broadly represented by agriculture, manufacturing, and mining (excluding oil and gas employment), and the local or nontraded goods sector represented by construction, retail, services, FIRE, government, and transportation. The methodology presented here allows us to measure the local economic impact of shale development across the U.S. and by local labor market sector.

## 7. Results

The impact of the shale boom is measured by estimating equation 1, first for total covered employment and then on total covered earnings. The main parameter of interest is the interaction of the boom period variable with the boom county variable ( $\beta_3$  in equation 1). However, estimates may be biased downward if there are spatial spillovers where counties bordering shale boom counties experience

employment and earnings benefits from oil and gas workers choosing to purchase goods or live in these counties and commute (see Appendix Figure A2 for a map that includes border counties). Thus, model 2 examines how the parameter of interest changes when border counties (totaling 651) are removed from the sample, similar to Black et al. (2005) and Weber (2012). Models 3 and 5 examine how the parameter of interest changes when the spatial spillover is instead directly measured. It seems that one advantage to using such a large sample is that the

effect of border counties on our estimates is minimal, as the difference in parameter estimates ( $\beta_3$ ) between the models is not statistically significant (p-values were 0.4346 [models 1 and 3] and 0.2908 [models 4 and 5]). Although border counties don't have a statistically significant impact on the parameter of interest, there is still evidence of a spatial spillover. Counties that border shale boom counties experience a 0.43% increase in employment. Shale boom counties experience a 1.26% increase in employment (model 5).

**Table 1.** Equation 1 Employment Estimation.

Variables	$\Delta \text{LN}(\text{Employment})$				
	1	2	3	4	5
Boom Period	0.0008 (0.0006)	-0.0005 (0.0008)	-0.0008 (0.0008)	-0.0002 (0.0008)	-0.0026** (0.0011)
Boom County	0.0009 (0.0011)	0.0011 (0.0011)	0.0009 (0.0011)	-0.0016 (0.0013)	-0.0018 (0.0015)
Period*County	0.0091*** (0.0014)	0.0104*** (0.0015)	0.0107*** (0.0015)	0.0102*** (0.0015)	0.0126*** (0.0017)
Ln(Popn)	0.0009*** (0.0002)	0.0005*** (0.0003)	0.0010*** (0.0002)	0.0016*** (0.0003)	0.0016*** (0.0003)
College	0.0353*** (0.0046)	0.0421*** (0.0052)	0.0350*** (0.0046)	0.0373*** (0.0052)	0.0372*** (0.0052)
Border County			0.0000 (0.0009)		-0.0011 (0.0011)
Period*Border			0.0029*** (0.0013)		0.0043*** (0.0014)
Industry Controls	Y	Y	Y	Y	Y
State Fixed Effects	N	N	N	Y	Y
Border Counties	Y	N	Y	Y	Y
R <sup>2</sup>	0.0306	0.0366	0.0309	0.0415	0.0418
R <sup>2</sup> -Adj	0.0301	0.0359	0.0303	0.0395	0.0398
N	30,600	24,090	30,600	30,600	30,600

Note: Standard errors are in parentheses. A 1% significance level is denoted by \*\*\*, \*\* denotes 5%, \* denotes 10%

The result of estimating the impact on earnings is given in Table 2. Boom counties are associated with a 2.65% increase in earnings (model 5) after accounting for the various controls including county fixed effects and spatial spillovers. Statistical tests again find no significant difference in the estimate of the

parameter of interest once controlling for (or eliminating) border counties. There are significant spatial spillovers, with border counties receiving a boost in earnings of approximately 0.84% annually due to shale development in nearby counties. The impact of shale development on earnings is approximately double the impact on employment.

**Table 2.** Equation 1 Earnings Estimation.

Variables	$\Delta \text{LN}(\text{Earnings})$				
	1	2	3	4	5
Boom Period	-0.0019** (0.0010)	-0.0043*** (0.0013)	-0.0045*** (0.0013)	-0.0088*** (0.0014)	-0.0133*** (0.0020)
Boom County	0.0037* (0.0019)	0.0045** (0.0019)	0.0042** (0.0019)	-0.0054** (0.0022)	-0.0066*** (0.0025)
Period*County	0.0157*** (0.0024)	0.0181*** (0.0026)	0.0184*** (0.0026)	0.0219*** (0.0026)	0.0265*** (0.0029)
Ln(Popn)	-0.0004 (0.0004)	-0.0010** (0.0005)	-0.0004 (0.0004)	0.0009* (0.0005)	0.0009* (0.0005)
College	0.0457*** (0.0078)	0.04567*** (0.0089)	0.0450*** (0.0078)	0.0384*** (0.0088)	0.0382*** (0.0088)
Border County			0.0033** (0.0015)		-0.0032* (0.0019)
Period*Border			0.0023 (0.0022)		0.0084*** (0.0025)
Industry Controls	Y	Y	Y	Y	Y
State Fixed Effects	N	N	N	Y	Y
Border Counties	Y	N	Y	Y	Y
R <sup>2</sup>	0.0217	0.0270	0.0222	0.0307	0.0311
R <sup>2</sup> -Adj	0.0212	0.0263	0.0216	0.0287	0.0290
N	30,600	24,090	30,600	30,600	30,600

Note: Standard errors are in parentheses. A 1% significance level is denoted by \*\*\*, \*\* denotes 5%, \* denotes 10%

The state fixed effects incorporated in models 4 and 5 control for time invariant factors that may differ for each state. Although these state fixed effects control for any number of unobserved characteristics, there may still be some unobserved factor biasing the results. For example, pro-business counties may have been more apt to pursue the development of their shale resources. Thus, an instrumental variables approach using the percent of the county located above shale resources (similar to Weber, 2012) provides insight as to whether the boom county identification (and thus the interaction of the boom county variable with boom period) is endogenous.<sup>3</sup> Table 3 below shows that all of these instruments are strong instruments with significant first stage results. The percent shale variable is highly correlated with a county being classified as a boom county based on its oil and gas employment growth. Hausman tests suggest that the OLS estimation is preferred.

**Table 3.** Equation 1 Instrumental Variables Estimation<sup>4</sup>.

	$\Delta \text{ln}(\text{Employment})$	$\Delta \text{ln}(\text{Earnings})$
<b>First Stage</b>		
Percent Shale	0.2307*** (0.0068)	0.2307*** (0.0068)
F-Stat	847	847
<b>Parameter Estimates</b>		
Boom County	0.0010 (0.0013)	-0.0003 (0.0090)
Period*County	0.0051** (0.0016)	0.0377*** (0.0100)
Border Controls	Y	Y
Industry Controls	Y	Y
State Fixed Effects	Y	Y
R <sup>2</sup>	0.0399	0.0285
R <sup>2</sup> -Adj	0.0378	0.0264
N	30,600	30,600
Hausman P-Value	>0.9999	>0.9999

<sup>4</sup> Additional instrumental variables estimations were conducted using different combinations of the instrumental variables and for equation 2. Hausman tests for various specifications, including those with county fixed effects, indicate the estimation is efficient under OLS.

<sup>3</sup> See appendix Figure A3.

Table 4 shows the results of the empirical estimation of equation 2, which incorporates a simple time trend into the model. Though important, equation 2 does more than just control for the economic time trends leading up to a shale boom; it also estimates the effect of shale development over time. Boom counties generally experience an initial 3.3% increase in employment, but this employment growth decreases by 0.65% each year. The decline may reflect the life cycle of shale development or some type of crowding out over time. The effect on earnings is

again nearly double that of the effect on employment, with an initial shock associated with a 7.2% increase in total earnings which decreases by about 1.23% each year. After about 5 years counties have returned to their original growth rates. If this trend continues, counties will be growing more slowly than where they started, providing evidence of a resource curse. The instrumental variables estimation for equation 2 is provided in Appendix Table A3.

**Table 4.** Equations 2 and 5 Estimation.

Variables	$\Delta\text{LN}(\text{Employment})$		$\Delta\text{LN}(\text{Earnings})$	
	2	5	2	5
Boom Period	0.0089*** (0.0018)	0.0092*** (0.0020)	0.0324*** (0.0030)	0.0311*** (0.0034)
Boom County	-0.0148*** (0.0023)	-0.0144*** (0.0025)	-0.0337*** (0.0038)	-0.0355*** (0.0042)
Period*County	0.0326*** (0.0037)	0.0333*** (0.0034)	0.0689*** (0.0063)	0.0722*** (0.0065)
Trend	-0.0015*** (0.0001)	-0.0017*** (0.0001)	-0.0038*** (0.0002)	-0.0040*** (0.0002)
Trend*Period	-0.0007*** (0.0002)	-0.0005** (0.0002)	-0.0038*** (0.0004)	-0.0035*** (0.0004)
Trend*County	0.0051*** (0.0009)	0.0053*** (0.0009)	0.0120*** (0.0014)	0.0123*** (0.0015)
Trend*Period*County	-0.0063*** (0.0009)	-0.0065*** (0.0010)	-0.0144*** (0.00160)	-0.0148*** (0.0016)
Industry Controls	Y	Y	Y	Y
State Fixed Effects	N	Y	N	Y
Border Controls	N	Y	N	Y
R <sup>2</sup>	0.0436	0.0555	0.0586	0.0667
R <sup>2</sup> -Adj	0.043	0.0533	0.0580	0.0646
N	30,600	30,600	30,600	30,600

Up until this point, our estimation uses a binary variable to identify which counties are shale boom counties. This measure fails to account for the full extent of the boom. Table 5 shows the result of estimating equation 1 and equation 2 with the extent of the boom incorporated in the model by including the change in oil and gas employment. A 10% increase in oil and gas employment is associated with

a 0.3% increase in earnings. However, once the scale of the shale boom is incorporated in the model, the results over time vary significantly from our previous results. These results suggest that earnings will actually increase over time, possibly due to leasing and royalty payments to landowners over time as production continues.

**Table 5.** Employment and Earnings Estimation of Equations 3 and 4.

Variables	$\Delta\text{Ln}(\text{Non-O\&G Employment})$			$\Delta\text{Ln}(\text{Earnings})$	
Boom Period	0.0016*** (0.0006)	0.0019*** (0.0007)	0.0149*** (0.0016)	-0.0054*** (0.0012)	0.0473*** (0.0027)
Boom County	0.0034*** (0.0008)	0.0024** (0.0010)	-0.0025 (0.0016)	0.0052*** (0.0018)	-0.0052* (0.0028)
$\Delta\text{LN}(\text{Oil \& Gas Emp})$	0.1160*** (0.0324)	0.1168*** (0.0322)	0.1106*** (0.0320)	0.0046*** (0.0008)	0.0046*** (0.0008)
Period*County* $\Delta\text{LN}(\text{Oil \& Gas Emp})$	0.1958*** (0.0445)	0.1865*** (0.0443)	0.8567*** (0.1492)	0.0269*** (0.0024)	-0.0168** (0.0077)
Trend*Period*County* $\Delta\text{LN}(\text{O\&G Emp})$			-0.0877*** (0.0186)		0.0063*** (0.0012)
Industry Controls	Y	Y	Y	Y	Y
State Fixed Effects	N	Y	Y	Y	Y
Border Controls	Y	Y	Y	Y	Y
R <sup>2</sup>	0.0295	0.0402	0.0540	0.0372	0.0700
R <sup>2</sup> -Adj	0.0290	0.0382	0.0519	0.0351	0.0679
N	30,600	30,600	30,600	30,600	30,600

Note: The estimation also includes controls for population, education, and for equation 5 all of the interaction variables.

To estimate the impact on employment, the change in oil and gas employment is multiplied by the number of oil and gas workers per non-oil and gas worker as in Marchand (2012). The summation of the coefficients  $\beta_3$  and  $\beta_4$  then gives us the additional number of jobs per additional energy worker. The results suggest that an additional oil and gas worker is associated with 0.3 additional non-oil and gas workers (or 10 additional oil and gas workers is associated with 3 additional jobs) which is a multiplier of 1.3. This estimate is similar to the 1.2 multiplier estimated by Black et al. (2005) for the coal boom of the 1970s. By incorporating time trends, it becomes evident that the multiplier effect is initially quite large but decreases over time.

As previous research shows, the multiplier effect is not equal across all sectors of the economy. The impact of shale development on the tradable sector is approximately 1.02, and the multiplier for the non-tradable (local goods) sector is approximately 1.13 (Table 6). Because the employment multiplier for the traded goods sector is above 1, it does not appear that any crowding out is occurring, though any positive impact is minimal. However, wages for the traded goods sector do increase, which may cause crowding out in the long run. A 1% increase in oil and gas employment is associated with a 0.02% increase in earnings for the traded goods sector and a 0.014% increase in earnings for the

nontraded goods sector. The impact on employment in the nontraded goods sector is higher than on the traded goods sector, implying that the economy is shifting away from the traded goods sector toward the nontraded goods sector.

## 5. Conclusion

Boom counties clearly experience an increase in both employment growth and earnings growth, though the impact on earnings is approximately double that of employment. As Blanchard and Katz (1992) found, growth rates seem to be returning to their original levels after the initial increase. Although it is too soon to tell what the long-run impacts will be, this paper shows that the impacts of shale development do change with time. If this trend continues, growth rates may drop below their initial levels, providing evidence of the natural resource curse. The time-varying aspects of the empirical estimation (equation 2) are a significant contribution of this paper. Controlling for economic trends before the boom period allows us to create a better counterfactual for boom counties with a larger sample. These counterfactuals allow us to better estimate the true impact of shale development during the boom period and also over time.

**Table 6.** Impact on the Tradable and Nontradable Goods Sectors.

Variables	$\Delta\text{Ln}(\text{Trade Employment})$	$\Delta\text{Ln}(\text{Non-Trade Employment})$	$\Delta\text{Ln}(\text{Trade Earnings})$	$\Delta\text{Ln}(\text{Non-Trade Earnings})$
Boom Period	0.0170*** (0.0026)	-0.0012 (0.0008)	0.0049 (0.0037)	-0.0072*** (0.0013)
Boom County	0.0028 (0.0030)	0.0023** (0.0010)	0.0031 (0.0044)	0.0021 (0.0016)
$\Delta\text{LN}(\text{Oil \& Gas Emp})$	0.0651*** (0.0103)	0.0151 (0.0242)	0.0016 (0.0019)	0.0006 (0.0007)
Period*County* $\Delta\text{LN}(\text{O \& G Emp})$	-0.0416*** (0.0124)	0.1111*** (0.0320)	0.0187*** (0.0059)	0.0130*** (0.0021)
Industry Controls	Y	Y	Y	Y
State Fixed Effects	Y	Y	Y	Y
Border Controls	Y	Y	Y	Y
R <sup>2</sup>	0.0200	0.0273	0.0123	0.0232
R <sup>2</sup> -Adj	0.0179	0.0252	0.0102	0.0211
N	30,600	30,600	30,600	30,600

With an employment multiplier significantly less than 2, the local labor market is restructuring by shifting the share of employment toward oil and gas extraction jobs. The average percentage of mining employment in boom counties increased from approximately 4% before the boom period to 6.8% in 2011. The average percentage of mining in non-boom counties remained steady before and during the boom at about 0.89% of total employment. As their reliance on natural resources increases, boom counties may become more vulnerable to economic shocks and volatility as commodity prices change. Although both oil and natural gas prices are expected to rise, it is important to recognize that oil and gas extraction and the resulting economic impact is heavily dependent on prices and other factors that affect prices. Similar to the coal boom of the 1970s, there can be a bust like the coal bust of the 1980s if prices suddenly drop. The most risky outcome may be an economy that is less diverse and less able to adapt to economic shocks affecting long-run economic growth. For counties new to the resource extraction industry, this may increase their industry diversity, but for many counties this will decrease their industry diversity.

Beyond the effects on total employment and earnings, the effects of a resource boom can vary significantly by sector. A better understanding of the local labor market restructuring that occurs during a resource boom allows policy makers to better understand the effects of a natural resource boom, which in turn allows them to better understand and

possibly limit or avoid the effects of the “resource curse.” There are a number of ways in which an energy boom may affect regional growth. In terms of changing the local industry composition, there may be displacement effects and other negative effects on various sectors that are notably missing in input-output economic impact studies. The oil and gas employment multiplier of 1.3 we found is significantly less than previous input-output models have estimated. Although we find little evidence to suggest there is crowding out occurring in other tradable sectors, oil and gas employment seems to have a minimal impact on the tradable sector as a whole. Most of the multiplier effect is through the local goods or nontradable sector, similar to previous findings such as Moretti (2010). Moretti (2010) also finds that an increase in unskilled tradable labor (similar to the shale boom) has the largest impact on unskilled nontradable labor. The labor markets of shale boom counties seem to be shifting toward unskilled labor, which may have long-lasting implications for educational attainment in the area as the returns to skill decrease. Higher wages and fewer incentives to invest in education may crowd out various economic activities in the long run. Some southern states have benefited from their resource extraction activities (Michaels, 2011) precisely because of an early crowding out of agriculture. Whether shale boom counties benefit from shale extraction in the long run will be highly dependent on the precise economic activity that will be crowded out.

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Appendix

Figure A1. Oil and Gas Employment and Production.

Source: U.S. BLS and EIA

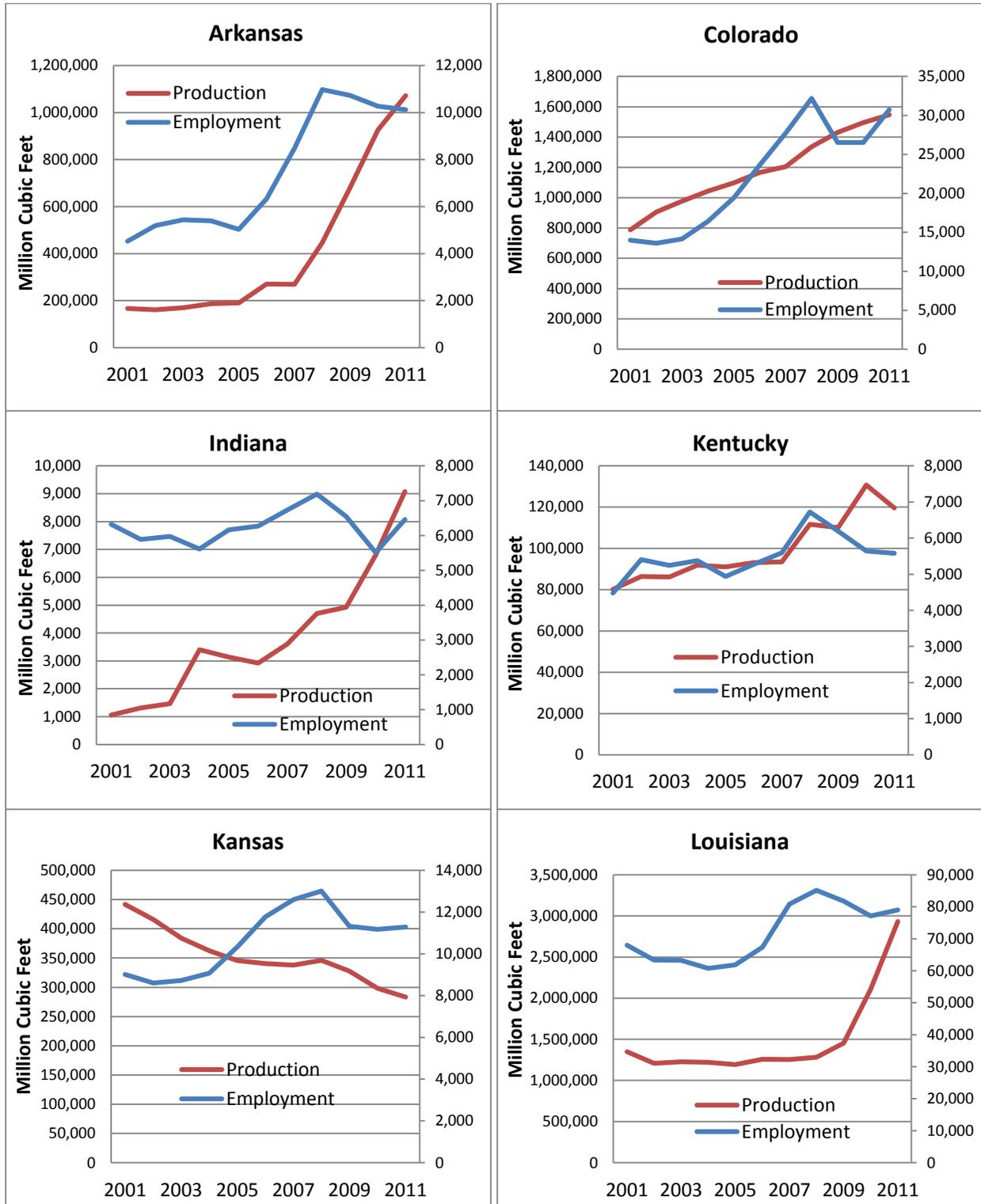


Figure A1 (continued). Oil and Gas Employment and Production.

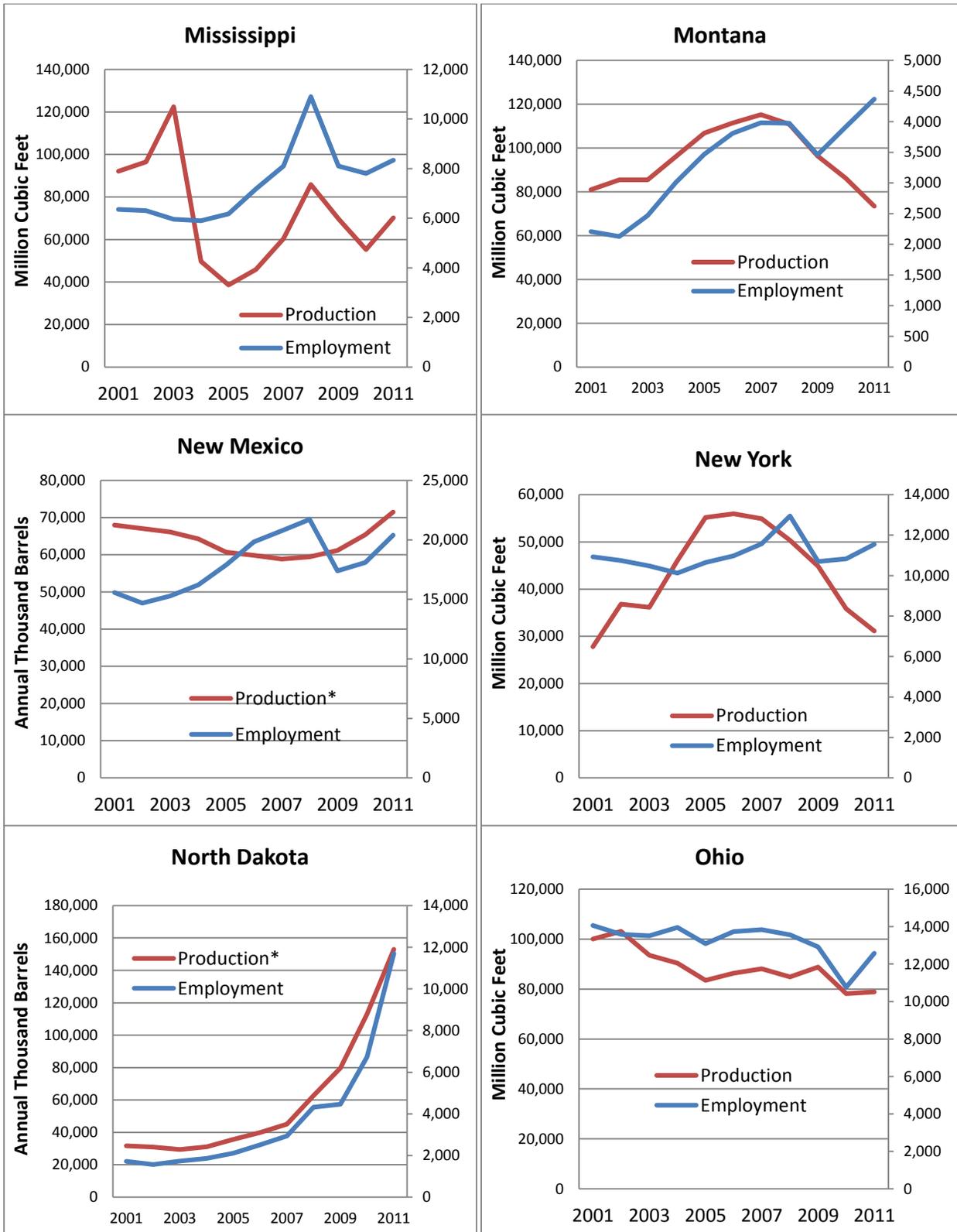


Figure A1 (continued). Oil and Gas Employment and Production.

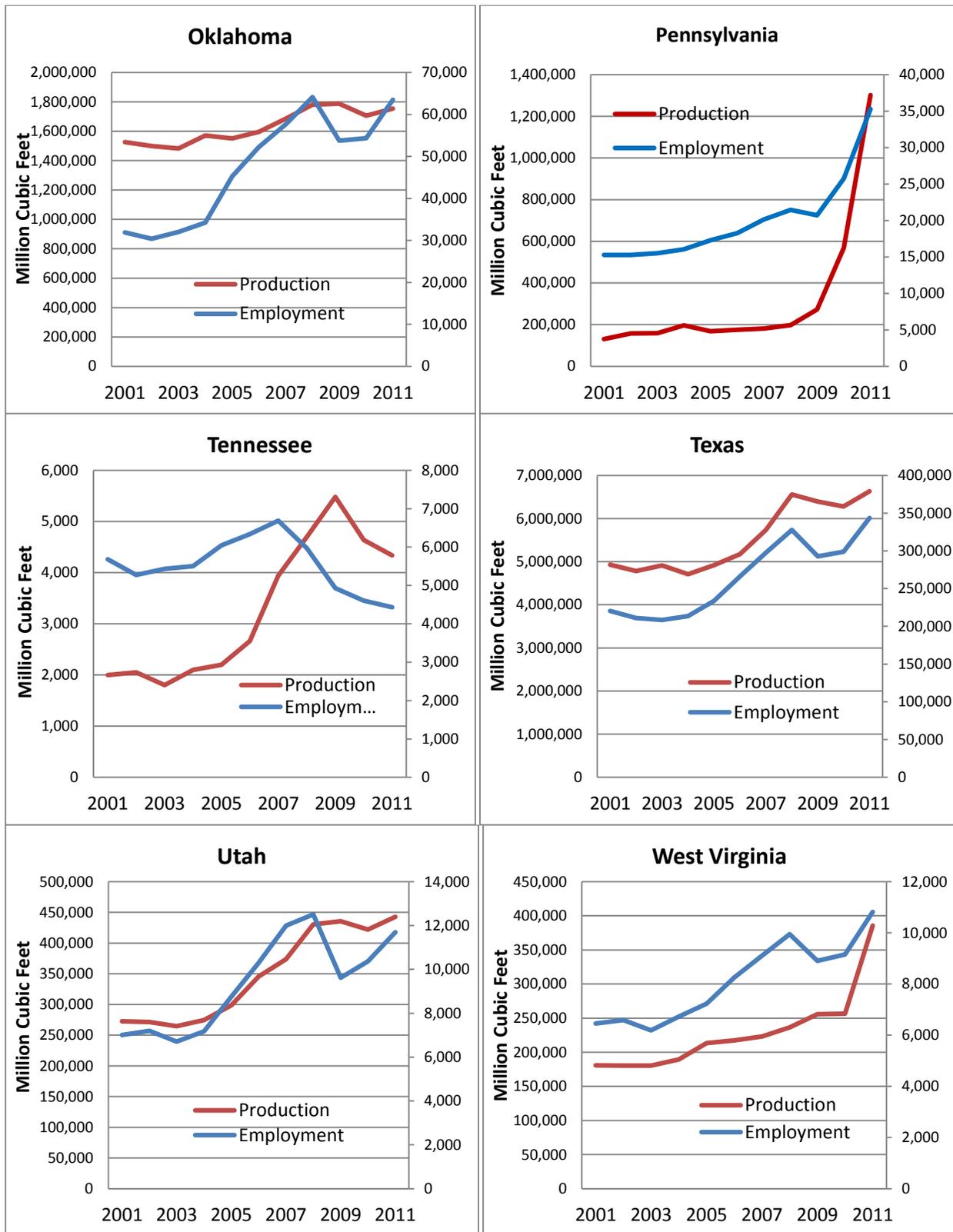


Figure A1 (continued). Oil and Gas Employment and Production.

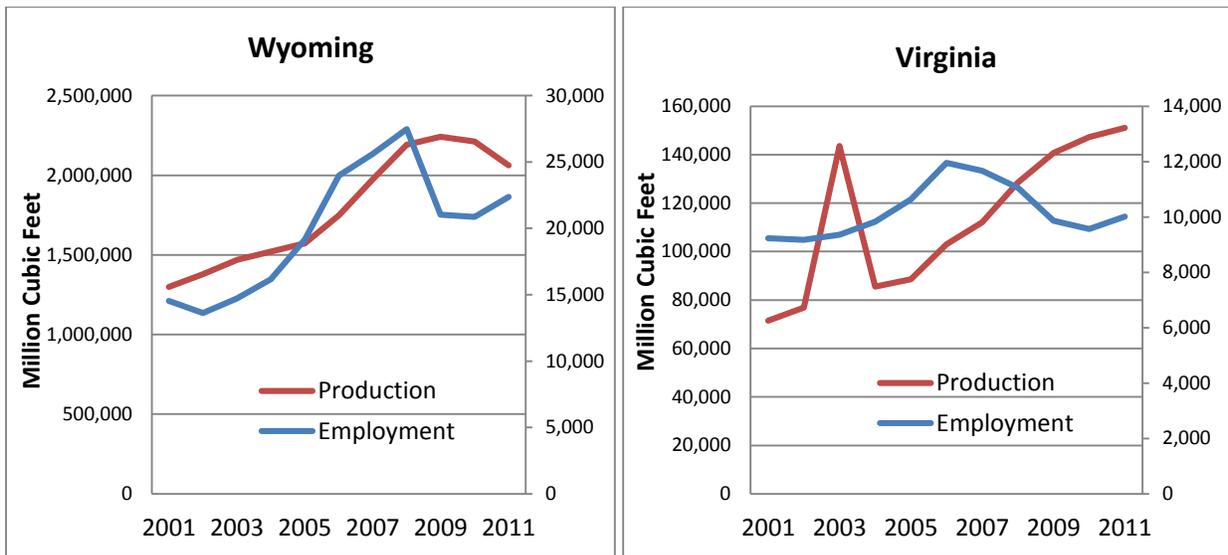


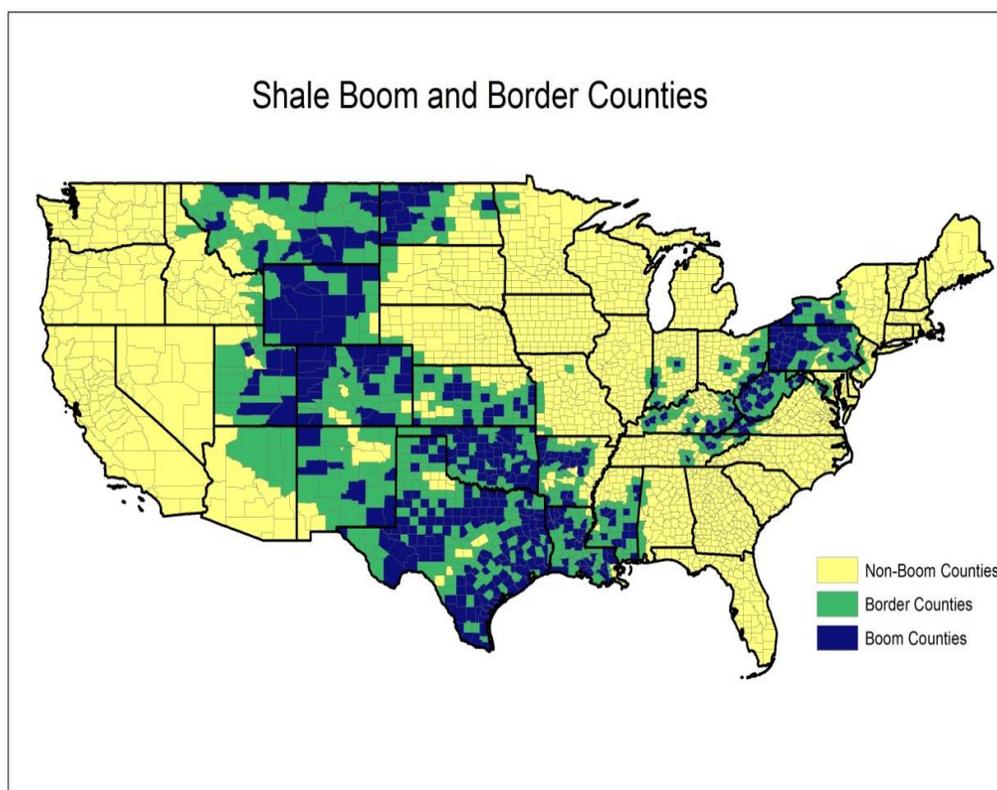
Table A1. Boom Periods by State

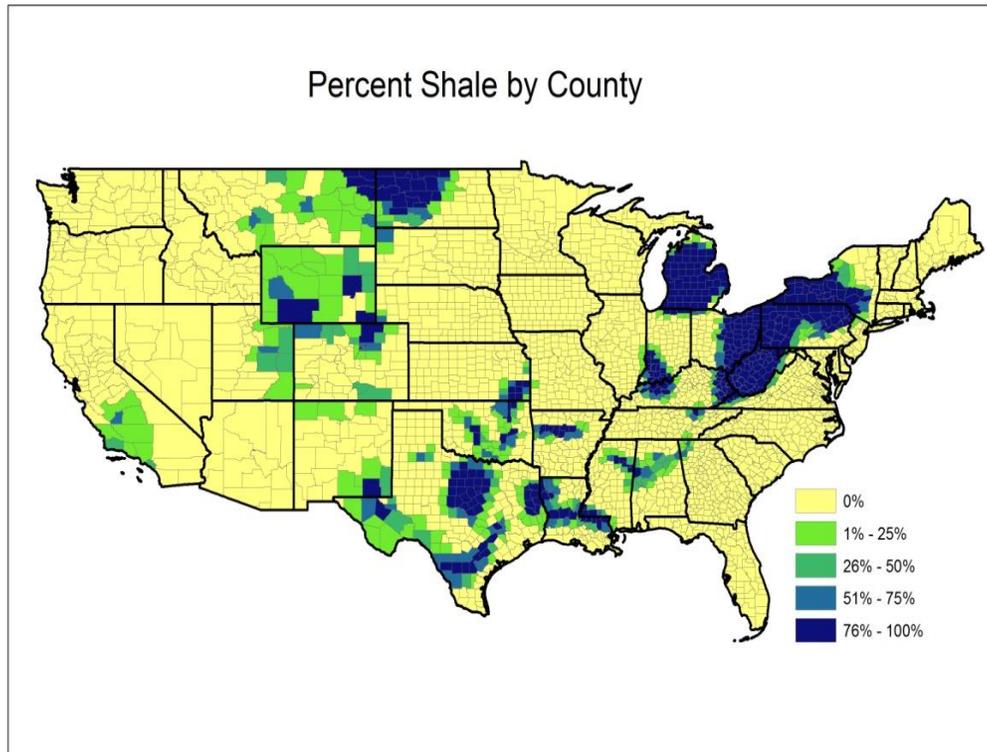
State	Boom Period
Arkansas	2005
Colorado	2003
Indiana	2004
Kansas	2004
Kentucky	2005
Louisiana	2005
Mississippi	2005
Montana	2002
New Mexico	2004
New York	2004
North Dakota	2003
Ohio	2010
Oklahoma	2004
Pennsylvania	2006
Tennessee	2004
Texas	2004
Utah	2004
Virginia	2004
West Virginia	2003
Wyoming	2002

**Table A2.** Descriptive Statistics.

	Boom Coun- ties	Non-Boom Counties	Equality Test P-Value
N	456	2,604	
2000 Population	102,294	86,705	0.2462
2000 Percent College	0.1507	0.1488	0.5855
2000 Unemployment Rate (%)	5.7974	5.2555	0.0001
2000 Percent Poverty	0.1606	0.1383	0.0001
2001 Employment	49,895	39,612	0.1783
2001 Earnings (million dollars)	1,722	1,399	0.3092
2001-2005 Employment Growth	0.0279	0.0135	0.0032
2005-2011 Employment Growth	0.0609	-0.0273	0.0001
2001-2005 Earnings Growth	0.1906	0.1622	0.0003
2005-2011 Earnings Growth	0.3294	0.1396	0.0001

**Figure A2.** Border Counties.



**Figure A3.** Percent of a County Covering the Shale Play.**Table A3.** Equation 2 Instrumental Variables Results.

	$\Delta \text{LN}(\text{Employment})$	$\Delta \text{LN}(\text{Earnings})$
<b>First Stage (Period*County)</b>		
Percent Shale	0.2679*** (0.0098)	0.2679*** (0.0098)
F-Stat	800	800
<b>Parameter Estimates</b>		
Boom County	-0.0165 (0.0104)	-0.0471*** (0.0176)
Trend*County	0.0077* (0.0045)	0.0203*** (0.0075)
Period*County	-0.0365** (0.0157)	-0.0148 (0.0265)
Trend*Period*County	0.0010 (0.0047)	-0.0093 (0.0080)
Border Controls	Y	Y
Industry Controls	Y	Y
State Fixed Effects	Y	Y
R <sup>2</sup>	0.0520	0.0613
R <sup>2</sup> -Adj	0.0499	0.0593
N	30,600	30,600
Hausman P-Value	>0.9999	>0.9999